



VISION IAS

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GENERAL STUDIES (TEST CODE : 1420)

Name of Candidate	SIDAQ SINGH	Registration Number	160702
Medium Hindi/Eng.	ENGLISH	Date	24/12/2020
Center			

INDEX TABLE		
Q. No.	Maximum Marks	Marks Obtained
1(a)	10	
1(b)	10	
2(a)	10	
2(b)	10	
3(a)	10	
3(b)	10	
4(a)	10	
4(b)	10	
5(a)	10	
5(b)	10	
6	10	
7	10	
8	10	
9	20	
10	20	
11	20	
12	20	
13	20	
14	20	

Total Marks Obtained:

Remarks:

Signature of Examiner

INSTRUCTIONS

- Do furnish the appropriate details in the answer sheet (viz. Name, Registration Number and Test Code).
उत्तर पुस्तिका में सूचनाएं भरना आवश्यक है (नाम, प्रश्न-पत्र कोड, विद्यार्थी क्रमांक आदि)।
- There are **FOURTEEN** questions printed in **ENGLISH & HINDI** इसमें चौदह प्रश्न हैं अंग्रेजी और हिन्दी में छपे हैं।
- All questions are compulsory.**
सभी प्रश्न अनिवार्य हैं।
- The number of marks carried by a question/part is indicated against it.
प्रत्येक प्रश्न/भाग के अंक उसके सामने दिए गए हैं।
- Answers must be written in the medium authorized in the Admission Certificate, which must be stated clearly on the cover of this Question-Cum-Answer (QCA) Booklet in the space provided. No marks will be given for answers written in medium other than the authorized one.
प्रश्नों के उत्तर उसी माध्यम में लिखे जाने चाहिए जिसका उल्लेख आपके प्रवेश पत्र में किया गया है और उस माध्यम का स्पष्ट उल्लेख प्रश्न-सह-उत्तर (क्यूसीए) पुस्तिका के मुख्य पृष्ठ पर अंकित निर्दिष्ट स्थान पर किया जाना चाहिए। उल्लिखित माध्यम के अतिरिक्त अन्य किसी माध्यम में लिए गए उत्तर पर कोई अंक नहीं मिलेंगे।
- Word limit in questions, if specified, should be adhered to.
प्रश्नों में शब्द सीमा, जहाँ विनिर्दिष्ट है, का अनुसरण किया जाना चाहिए।
- Any page or portion of the page left blank in the Question-Cum-Answer Booklet must be clearly struck off.
उत्तर पुस्तिका में खाली छोड़ा हुआ पृष्ठ या उसके अंश को स्पष्ट रूप से काटा जाना चाहिए।

16-B, 2nd Floor, Above National Trust Building, Bada Bazar Marg, Old Rajinder Nagar, Delhi-110060

Plot No. 857, 1st Floor, Banda Bahadur Marg (Opp Punjab & Sindh Bank), Dr. Mukherjee Nagar

EVALUATION INDICATORS

1. Contextual Competence
2. Content Competence
3. Language Competence
4. Introduction Competence
5. Structure - Presentation Competence
6. Conclusion Competence

Overall Macro Comments / feedback / suggestions on Answer Booklet:

1.

2.

3.

4.

5.

6.

VisionIAS

SECTION - A

1. (a) Man is not only a product of his environment but can also modify the environment. Do you agree with this view? Justify your answer with suitable examples. (150 words) 10

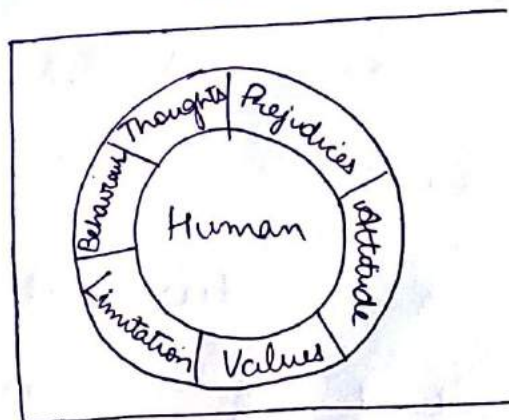
मनुष्य न केवल अपने परिवेश का उत्पाद है, बल्कि वह परिवेश को रूपांतरित भी कर सकता है। क्या आप इस दृष्टिकोण में सहमत हैं? उपयुक्त उदाहरणों के साथ अपने उत्तर का औचित्य सिद्ध करें।

Aristotle said, "Man is a social animal." This emphasizes the necessity and impact of society/ environment on the human.

Environment plays a very important role in conditioning of human beings.

Environment has a significant impact on the thoughts, behaviour, attitude etc of man. For eg-

various prejudices based on caste, gender etc are a product of environment



However human can also modify the environment around him/her.

- ① Leaders like Mahatama Gandhi, Ambedkar etc made significant impact on thinking of people during independence struggle.
- ② Anna Hazare led India Against Corruption Movement in 2011-12 and made a deep impact on society.
- ③ Officers like GR Khairnarai, Armstrong Pame, Saumya Pandey etc acted as CHANGE AGENTS within the bureaucratic system.

So an individual is not only a product of environment but he is also a change agent.

1. (b) Though it may seem that accountability and efficiency are antithetical to each other, accountability is a sine qua non for good governance. Discuss. (150 words) 10

हालांकि यह प्रतीत हो सकता है कि जवाबदेही और दक्षता एक-दूसरे के प्रतिपक्षी हैं, किंतु जवाबदेही मुशामन के लिए अपरिहार्य और आवश्यक है। विवेचना कीजिए।

Accountability refers to the answerability of an individual or organisation, with respect to discharge of its functions and powers.

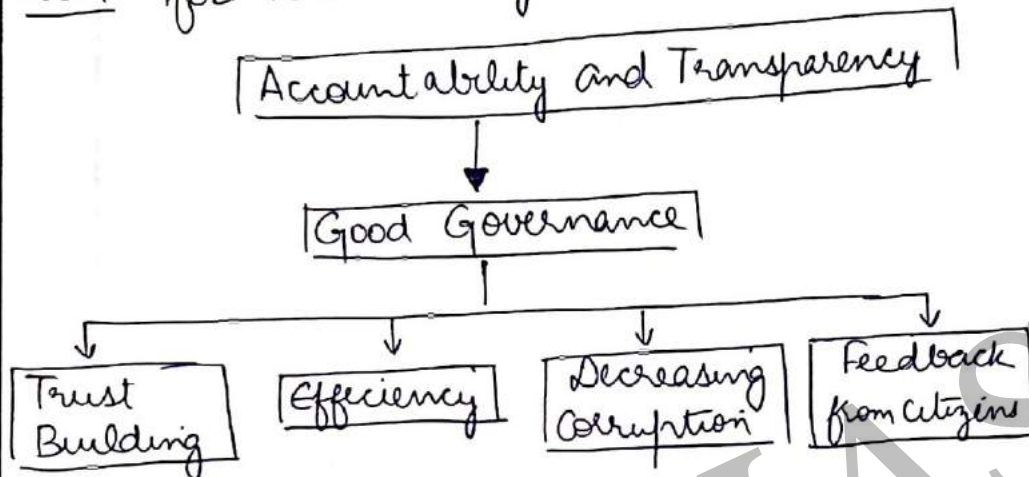
Some people believe that accountability may be detrimental to efficiency.

→ Tools like RTI etc are often used to harass officials, hurting the efficiency of organisation.

→ Too much accountability may delay decision making (POLICY PARALYSIS)

→ Judiciary believes too much scrutiny might make judges over cautious with regard to discharge of their duties.

However accountability is a sine qua non for democracy.



(I) It leads to improvement in WORK CULTURE

(II) PROPER UTILIZATION OF FUNDS can be insured.

(III) Corruption can be decreased. Using tools of RTI, 2G Scam, Adarsh Scam etc got unearthed.

So as recommended by 2ARC and emphasised by Public Services Bill, 2007, accountability is a very important factor in governance.

2. (a) Gandhian ideals can be of immense help in dealing with the Covid-19 pandemic. Evaluate. (150 words) 10

कोविड-19 महामारी से निपटने में गांधीवादी आदर्श अत्यंत सहायक सिद्ध हो सकते हैं। मूल्यांकन कीजिए।

COVID 19 pandemic has caused serious disruptions in almost all spheres of life. During this crisis time, Gandhi's ideals are immensely useful in following ways:

① SARVODAYA: The images of migrants struggling to go back home are still afresh in minds of people. Unemployment is also high. During this time, the well off section of society should try to take care of the deprived ones.

② GANDHI'S TALISMAN: The civil servants during this time should base their actions on Gandhi's Talisman and ensure all their

actions are in interest of the
weakest

III) Continuity between ends and means

During vaccine development, the government agencies need to ensure that means are well taken care of (i.e. following all processes and stages of vaccine development) to attain the noble end.

Gandhi's ideal of TRUSTEESHIP is very important during such period. The wealthy section should come forward and donate to PM Relief Fund and PM CARES to alleviate the sufferings of poor & affected.

2. (b) While civil servants have the legal right to undertake post-retirement jobs, it raises key ethical issues. Comment. (150 words) 10

यद्यपि सिविल सेवकों को सेवानिवृत्ति के बाद नौकरी करने का विधिक अधिकार है, किंतु इससे महत्वपूर्ण नैतिक मुद्दे भी उत्पन्न होते हैं। टिप्पणी कीजिए।

It is often said that civil servants, when in power, take such decisions, which benefit them after retirement.

ISSUES IN POST RETIREMENT JOBS

- ① Conflict of interest: This acts as a conflict of interest as present actions are guided by future actions.
- ② Corruption: Civil servants help private players to take undue benefit of government policies in the hope of a future quid pro quo.
- ③ Long term impact
- Hampers efficiency of organisation
 - Negatively impacts WORK CULTURE
 - QUALITY OF SERVICE DELIVERY decreases
 - Commitment to duty decreases

To ensure such ethical issues don't arise, following steps can be taken:

- (I) COOLING OFF PERIOD of atleast 2 years before taking ~~the~~ job after retirement.
- (II) The civil servants/ government officials at key post like ECs, CIC etc should be statutorily barred from post retirement jobs.
- (III) Innovative Solutions: as recommended by Justice Lodha for judges of Supreme court.

The civil servants need to exhibit high probity and integrity and must ensure that their present actions are not ~~be~~ motivated by desire for future benefits.

3. Given below are quotations of moral thinkers/philosophers. Bring out what they mean to you in the present context:

नीचे नैतिक विचारकों/दार्शनिकों के उद्धरण दिए गए हैं। वर्तमान संदर्भ में आपके लिए उनके क्या अर्थ हैं:

(a) Try not to become a man of success but rather try to become a man of value. Albert Einstein (150 words) 10

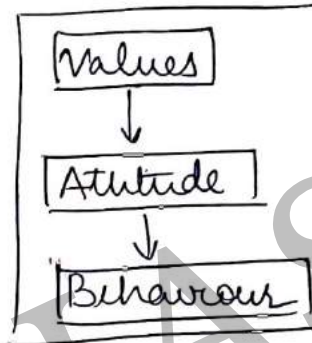
सफल व्यक्ति बनने का प्रयास न करें, बल्कि मूल्यों के लिए जीने वाला व्यक्ति बनने का प्रयास करें। अल्बर्ट आइंस्टीन

The above quote by Einstein emphasises on the importance of values and ethics in a persons life.

The yardstick of the character of a person should not be MATERIAL SUCCESS but the values he exhibits. For eg, in ~~other~~ terms of material wealth, persons like VIJAY MALYA, NIRAV MODI etc met a lot of success but they lacked the values. As a result the public sentiment against such people is highly negative.

On the other hand, men of value like MAHATAMA GANDHI, TAGORE, APJ ABDUL KALAM etc have become

immortal figures. It is the values which shape a person's attitude and the attitude is manifested in one's behaviour. It was due to the values



of FORTITUDE and SELFLESSNESS that V. Sagayam, an IAS officer, spent a night sleeping at grave to ensure evidence against land mafia is not tampered.

So values play a crucial role in formation of individual. That is why ALBERT CUMAS said, "A man without values is like a wild beast loosened on the world."

3. (b) Having knowledge of an unethical act and allowing it to continue can spread a contagion that can affect multiple beings in society. Bertrand Russell (150 words) 10

अनैतिक कार्य का ज्ञान होने और इसके बावजूद उसे जारी रहने देने से एक प्रकार का संक्रमण फैल सकता है जो समाज में अनेक व्यक्तियों को प्रभावित कर सकता है। बर्टेंड रसेल

The impact of an unethical act committed by a person increases manifold when the people around fail to raise their voice against it. This can be understood as:

Ⓘ DEPARTMENTAL CORRUPTION: Corruption is rampant in public offices in India. But people fail to raise their voice against this menace. As a result this has led to SANSKRITISATION OF CORRUPTION (Kaushik Basu)

Ⓣ INTOLERANCE: Recent incidents of mob-lynching (eg PEHLU KHAN) is a reflection of growing intolerance. Due to inability of society to intolerance keen in ~~such instances~~, such ~~as~~

instances are increasing. Eg, recent
PALGHAR LYNCHING

③ PATRIARCHY: Though society has progressed a lot, but women still remain suppressed. As a result child sex ratio at birth is decreasing and so is female participation rate in employment

④ Climate Change: Unsympathetic attitude ~~to~~ towards climate is manifested in form of increasing cyclones (Recently cyclone NISARGA)

To allow the CONTAGION to spread, ethical literacy among the society needs to increase. Religious leaders, political leaders, other influential people leaders in society etc must emphasize on the importance of ethics.

4. (a) When people use a common resource without a coordinated plan the result is often a tragedy of the commons in which the resource is depleted. In this context, discuss the various ethical challenges arising out of utilization of Global Commons. (150 words) 10

जब लोग समन्वित योजना के बिना किसी सर्वनिष्ठ संसाधन का उपयोग करते हैं, तो इसके परिणामस्वरूप प्रायः ट्रेजेडी ऑफ कॉमन्स घटित होती है जिसमें संसाधन का अवश्रय हो जाता है। इस संदर्भ में, वैश्विक सर्वनिष्ठ संसाधनों के उपयोग से उत्पन्न विभिन्न नैतिक चुनौतियों की विवेचना कीजिए।

Global Commons refers to the resources / components of nature which belong equally to the entire mankind.

However due to improper utilization / exploitation of global commons, following ethical challenges have emerged :

① DEVELOPMENT V. ENVIRONMENTALISM

The atmosphere is the biggest global common. Due to unsustainable development, it has got immensely polluted. Increasing air pollution and global

Warming is a manifestation of this.

(ii) HUMAN LIVELIHOOD: Due to rising sea level, because of melting of polar ice, the livelihood of people in low lying areas like Bangladesh etc is getting deeply affected.

(iii) GLOBAL competition: The quest for resources is expected to start in ARCTIC which would disturb the ecology and productivity of the region.

To ensure such challenges do not become an existential threat, mankind need to understand the concept of SUSTAINABLE DEVELOPMENT and respect the dignity of nature.

4. (b) While a code of conduct merely establishes minimal standards of conduct, a better strategy to promote ethical work culture is through internalization of values. Discuss. (150 words) 10

जबकि आचार संहिता केवल आचरण के न्यूनतम मानकों को स्थापित करती है, नैतिक कार्य संस्कृति को बढ़ावा देने के लिए मूल्यों का आंतरीकरण बेहतर रणनीति है। विवेचना कीजिए।

Code of conduct sets out the minimum standard of behaviour that is expected from an employee / public servant. However there are various issues w.r.t Code of Conduct:

- (i) It doesn't cover all actions that should be taken in different situations.
- (ii) Since it is legal in nature, it is often difficult to be understood by employees / civil servants.
- (iii) Though it restricts negative behaviour but it doesn't encourage positive behaviour.

So to promote ethical work culture, emphasis should be on internalisation of values. This would

help in:

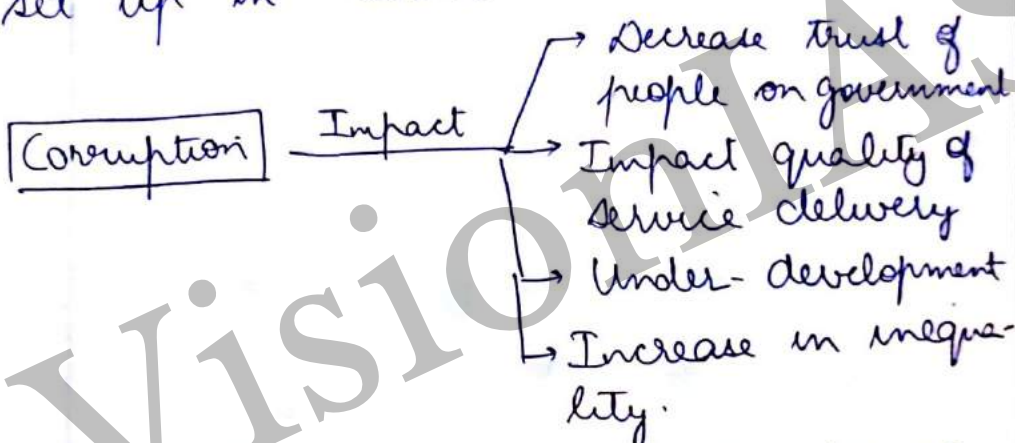
- (I) Making the service delivery transp-
arent and institutions accountable
- (II) Quality of service delivery
would improve as officials
would be led by a Sense of service
- (III) Trust between organisation and
citizens / customers will increase
- (IV) Efficiency of organisation
will increase

To ensure internalization of
values, 2nd ARC recommended
a Code of Ethics and creation
of post of Ethics Commissioner.

5. (a) A state that does not have the political will and the discipline to enforce probity in governance, can not get rid of the menace of prolonged corruption. Discuss. (150 words) 10

वह राज्य जिसमें शासन में ईमानदारी को प्रवर्तित करने की राजनीतिक इच्छाशक्ति और अनुशासन नहीं है, वह दीर्घकाल से व्याप्त भ्रष्टाचार की समस्या से छुटकारा नहीं पा सकता है। विवेचना कीजिए।

The recent Jharkhand Scholarship Scam reflects the deep rooted nature of corruption in public set up in India.



Lack of political will and discipline to enforce probity leading to corruption

- ① Bureaucrat-politician nexus as highlighted by Vohra committee
- ② Lack of accountability and transparency in public offices.

Ineffective use of RTI, Citizen Charters
etc.

② lack of e-governance: Due to
human interface, corruption
increases

④ low conviction rate of public
officials accused of corruption,
leading to less deterrence

⑤ Various legal restraints on
WHISTLE BLOWING

⑥ low ethical literacy among
public officials

To get rid of corruption, political
will is the need of the hour.

Zero tolerance should be shown
with regard to corruption, besides
increased focus on e-governance
(as recommended by 2nd ARC)

5. (b) India cannot march successfully into the 21st century with the administrative system having a colonial mindset. Discuss in context of the bureaucratic work culture in India. (150 words) 10

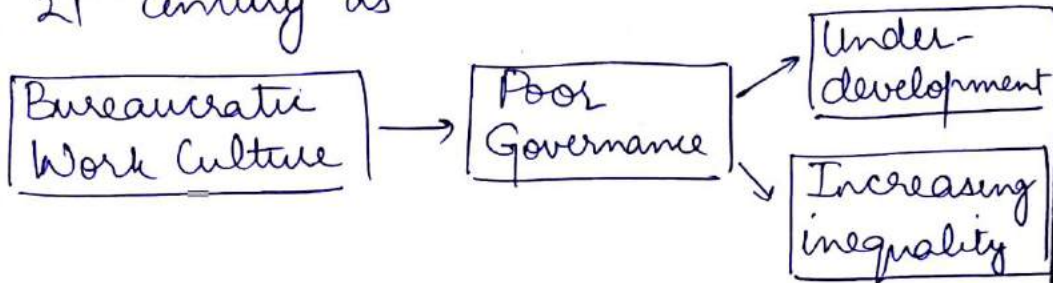
भारत औपनिवेशिक मानसिकता वाले प्रशासनिक तंत्र के साथ 21वीं शताब्दी में सफलतापूर्वक प्रगति नहीं कर सकता है। भारत में नौकरशाही कार्य संस्कृति के संदर्भ में विवेचना कीजिए।

Bureaucratic work culture refers to a work culture infested with red tape, hierarchy, unresponsiveness, top-down planning etc

This work culture is a legacy of colonialism and is characterised by

- Slow decision making
- Inefficiency
- Poor quality of service delivery
- Under utilisation of resources
- Eg Nirbhaya fund as reported recently by a parliamentary committee
- Lack of accountability and transparency
- Lack of innovation

With such a set up, India will not be able to march ahead in 21st Century as



As a result, like the countries Australia, Canada etc we need to move towards NEW PUBLIC MANAGEMENT SYSTEM which is characterised by flexibility, competition and responsiveness (Corporate style functioning)

Need of such a transition was also emphasised by PM Modi when he said that the bureaucracy needs to move from ABCD (Avoid, Bypass, Confuse & Delay) to ROAD (Responsive, Objective, Accountable and disciplined)

6. Which corporate leader has inspired you the most and what moral lessons have you learnt from their life? (150 words) 10

किस कॉर्पोरेट नेतृत्वकर्ता ने आपको सबसे अधिक प्रेरित किया है और आपने उनके जीवन से कौन-से नैतिक पाठ सीखे हैं?

Corporate sector plays a significant role in the growth of our economy. Ethical working of these firms is crucial to ensure protection of interests of all stakeholders.

As a corporate leader, Ratan Tata has inspired me the most. The reasons ~~are~~ ^{is} the moral and ethical outlook of the Tata Groups. One can learn many lessons from his life.

① Social service : Through Corporate Social responsibility and other means, Ratan Tata & Tata Group is contributing to the development of nations. Eg - During Ratan Tata

donated a substantial amount for the COVID19 pandemic.

① Service delivery: The professionalism and compassion displayed by the staff of Taj Hotel during 9/11 attacks reflects the emphasis on ethics by Rata Tata led company.

② His focus has remained on protection of interests of shareholders, employees, environment etc

Due to these contributions of Rata Tata he is seen as a stalwart of Indian corporate sector.

7. Increasing participation of people in governance and easy access to information is what transforms governance to good governance. Elaborate. (150 words) 10

शासन में लोगों की बढ़ती भागीदारी और सूचनाओं तक सरल पहुँच ही शासन को सुशासन में परिवर्तित करते हैं। विस्तारपूर्वक बताइए।

According to World Bank, Good Governance refers to the manner in which power is exercised for utilization of social & economic resources of a nation for development.

To ensure good governance, increasing participation of people and easy access to information is very important as it leads to:

① Transparency and accountability :-

eg- RTI has increased citizens' access to information (RTI by Simpreet Singh led to disclosure of Adarsh Scam)

② Decreases corruption as veil of secrecy gets removed. Eg - Common-

health scam)

- ⑬ It leads to improvement in service delivery - Citizen Charters help improve quality of service.
- ⑭ Access to information leads to empowerment of people and increased participation. Eg- Social Audits
- ⑮ It increases overall efficiency and effectiveness of government function as government could be held accountable for its actions.

2nd ARC in its 12th Report 'Citizen Centric administration' also emphasised on importance of citizen participation and increased access to information. Rajasthan's Jan Sochna portal & Megalaya's Social Audit law are steps in right direction.

8. It is sometimes believed that moral scrupulousness in one's private life automatically guarantees high moral stature in professional life. Do you agree? Justify your stand with logical arguments. (150 words) 10

कभी-कभी यह माना जाता है कि किसी के निजी जीवन में नैतिक सत्यनिष्ठा, स्वतः ही पेशेवर जीवन में उच्च नैतिक उच्चता की गारंटी देती है। क्या आप सहमत हैं? न्यायसंगत तर्कों के माध्यम से अपने दृष्टिकोण का औचित्य सिद्ध कीजिए।

Values exhibited by a ^{person in} personal / private life undoubtedly impacts the values exhibited by him/her in professional life.

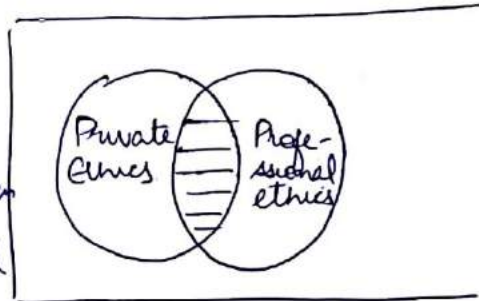
They are fair amount of chances of moral scrupulousness in one's private life get translated into professional life. However there is no guarantee for this.

For eg, a person may be honesty and trustworthy in dealing with his friends and family but he may be corrupt at his office.

Similarly a person may be respectful towards his wife or sister or other female relatives but

might engage in sexual harassment
at workplace

So there may
be congruence between
private & professional



ethics to some extent but they
might not overlap. As a result
integrity in private life may
not get reflected in professional
life.

However ~~the~~ such people are
expected to face MORAL DISONANCE
and CRISIS OF CONSCIENCE
in long run.

SECTION - B

In the following questions, carefully study the cases presented and then answer the questions that follow (in around 250 words):

9. You are working as a District Magistrate in an aspirational district where women literacy and sex ratio is one of the lowest in the country. It is brought to your notice that a woman who has been elected as 'Sarpanch' on a seat reserved for women candidates in a panchayat in your district is head 'only on the paper'. All the work related to the panchayat is actually carried out by her husband. Even the flag hoisting ceremony on Independence Day is carried out by her husband. However, her husband happens to be a good administrator as indicated by that panchayat's performance on various developmental parameters as compared to other panchayats in the district. Also, her husband enjoys the support of the local people. Given the situation, answer the following:

(a) Identify the stakeholders and issues involved in this case?

(b) What options are available to you as the District Magistrate in such a scenario? Also, evaluate each option and indicate what option will you choose. (20)

आप एक आकांक्षी जिले में जिलाधिकारी के रूप में काम कर रहे हैं जहां महिला साक्षरता और लिंगानुपात देश में सबसे कम में से एक है। आपके ध्यान में यह बात लाई जाती है कि आपके जिले की एक पंचायत में महिला उम्मीदवारों के लिए आरक्षित सीट पर 'सरपंच' के रूप में चुनी गई एक महिला केवल 'कागजों पर ही सरपंच' हैं। पंचायत से संबंधित सभी कार्य वास्तव में उनके पति द्वारा संपन्न किए जाते हैं। यहां तक कि स्वतंत्रता दिवस पर ध्वजारोहण समारोह की अध्यक्षता भी उनके पति द्वारा की जाती है। हालांकि, जिले की अन्य पंचायतों की तुलना में विभिन्न विकास मापदंडों पर पंचायत के प्रदर्शन से मिलने वाले संकेतों से पता चलता है उनके पति एक अच्छे प्रशासक हैं। साथ ही, उनके पति को स्थानीय लोगों का समर्थन भी प्राप्त है। उपर्युक्त स्थिति को देखते हुए, निम्नलिखित प्रश्नों के उत्तर दीजिए:

(a) इस मामले में सम्मिलित हितधारकों और मुद्दों की पहचान कीजिए?

(b) ऐसे परिदृश्य में जिलाधिकारी के रूप में आपके पास क्या विकल्प उपलब्ध हैं? साथ ही, प्रत्येक विकल्प का मूल्यांकन कीजिए और इंगित कीजिए कि आप कौन-सा विकल्प चुनेंगे।

The concept of PAT SAR PANCH
PATIS is popular in India. In this
case also the rationale behind
reserving sarpanch posts for women
i.e. EMPOWERMENT of women is

being deflated.

a) Stakeholders

Issues involved

① Me (DM)

- ensuring women empowerment

② Woman Sarpanch

- lack of confidence to assert her power/ authority
- victim of patriarchy

③ Husband of Sarpanch

- Himself enjoying power instead of supporting and increasing confidence of his wife.

④ local people

- Indifferent to women empowerment

⑤ Society

- General acceptance of patriarchy

b) Options before me.

① Ignore the issue (Option 1)

- Merit → It would ensure continuity of administration as the husband of Sarpanch is a good administrator

- Demerit: Defeat the purpose of affirmative action as a tool of GENDER justice

Option II: Call the sarpanch and her husband, and reprimand them for acting contrary to the purpose of reservation / women empowerment

- Merit: Due to fear of authority (INSTRUMENTAL CONDITIONING), they may change their behaviour

- Demerit: It would be merely a temporary change (if the change occurs) as patriarchy has become the norm

Option 3 (The option that I will choose) I will personally go to the village and talk to the panchayat members (including sarpanch and her husband) and

members of Gram Sabha.

I would emphasise on the reasons that made it necessary for government to provide reservation to women. Htg The negative effects of a patriarchal society would be highlighted. This could help in changing the value system of the local people.

Besides this to bring a change at district level, the programme for training of Sarpanchs would be intensified to make them more confident and effective.

Besides this, I would ask the local NGOs and media to

make people aware of the importance
of gender justice for ensuring
an EQUITABLE and JUST society

These steps would not only
help in empowering women
sarpanchs but also bring an
ATTITUDINAL CHANGE in overall
society.

VisionIAS

10. The issues confronting humanity are multifaceted - from political conflicts and human rights abuses to pandemics and climate change. They are not contained within national borders, nor do they fit into the silos of separate government agencies or academic specialties. What is required is greater international cooperation, mutual respect, abiding by international laws and participative global decision-making. However, over the last decade, it has been observed that international relations have overshadowed these basic tenets of global governance and now we are at the verge of serious global catastrophic risks. When it comes to the structures of global governance, business as usual, is no longer an option. Not only an improvement in our understanding of risks is required but also taking responsibility to lead collective action for a coordinated global response.
- (a) What do you think are the factors hindering collective actions?
 (b) Provide a case for the moral obligation of the international community to come together and find solutions to the problems we face.
 (c) What should be the principles guiding such international cooperation?

(20)

मानवता के सामने राजनीतिक संघर्षों और मानव अधिकारों के दुरुपयोग से लेकर महामारी और जलवायु परिवर्तन तक के बहुआयामी मुद्दे हैं। वे राष्ट्रीय सीमाओं तक सीमित नहीं हैं। न ही वे अलग-अलग सरकारी एजेंसियों या अकादमिक विशिष्टताओं के पृथक-पृथक निकायों में समायोजित होते हैं। इन्हें संबोधित करने के लिए, अधिक से अधिक अंतर्राष्ट्रीय सहयोग, परस्पर सम्मान, अंतर्राष्ट्रीय कानूनों का पालन करने और मिलजुल कर वैश्विक निर्णय लेने की आवश्यकता है। हालांकि, पिछले एक दशक में, यह देखा गया है कि अंतर्राष्ट्रीय संबंधों ने वैश्विक शासन के इन मूलभूत सिद्धांतों को नेपथ्य में धकेल दिया है और अब हम गंभीर वैश्विक विनाशकारी जोखिमों की अंतिम सीमाओं पर पहुंच गए हैं। जब वैश्विक शासन की संरचनाओं की बात आती है, तो हमेशा की तरह व्यापार करते रहना, अब कोई विकल्प नहीं है। न केवल जोखिमों के विषय में हमारी समझ में सुधार किए जाने, अपितु समन्वित वैश्विक अनुक्रिया के लिए सामूहिक कार्रवाई का नेतृत्व करने की जिम्मेदारी लिए जाने की भी आवश्यकता है।

- (a) आपके विचार से सामूहिक कार्यों में बाधा उत्पन्न करने वाले कारक कौन-से हैं?
 (b) अंतर्राष्ट्रीय समुदाय के लिए एकजुट होने और हमारे द्वारा सामना की जाने वाली समस्याओं के समाधान निकालने हेतु नैतिक दायित्व का औचित्य सिद्ध करने हेतु प्रकरण प्रस्तुत कीजिए?
 (c) इस प्रकार के अंतर्राष्ट्रीय सहयोग हेतु दिशा-निर्देशक सिद्धांत क्या होने चाहिए?

In the 21st century, the world is expected to face many problems-
PROBLEMS WITHOUT BORDERS.

To restrain and curb such problems

from taking gigantic form, co-operation between nations and effective global governance is needed.

a) Factors hindering collective action

- Reluctance of developed nations to shoulder the burden of these problems relative to their economy
- Lack of respect for environmental values (Cornucopian approach by world leaders - eg - Donald Trump, Bolsonaro etc)
- Lack of pressure from people on their governments to save and preserve global commons (vested interests of corporates)
- Decline of institutions of global governance (eg UN, WHO etc)

② Need for international community to come together and take actions.

→ SUSTAINABLE DEVELOPMENT is the only feasible model of development if we want to counter issues like climate change, pandemics etc.

→ INTER GENERATIONAL EQUITY : It

is often said that we have not inherited the earth from our forefathers but borrowed it from the future generation

→ Ensuring sustainability and right to life of biodiversity - flora and fauna

The rise of young leaders & support for from locals is encouraging
→ eg. Greta Thunberg

③ Principles guiding international cooperation

→ JUSTICE to not only present

- generation but also future generation
- Empowerment of weaker nations (like LDCs) - transfer of technology, financial aid etc.
 - Equity : Sharing burden as per capacity
 - Making foreign policies more humane and compassion (This is required to solve issues like migration crisis)
 - Respect for environmental values like eco-centricism, conservation etc

As the former head of UN, Ban Ki Moon said that global co-operation is the only solution to tide over new and emerging challenges of 21st Century

VisionIAS

11. You are posted as Superintendent of Police in a district. A case has come up in which more than 30 girls were allegedly raped and sexually exploited at the city shelter home run by an NGO. The scandal came to light when media flagged complaints of sexual abuse of inmates of the city shelter home. A nexus of police, politicians, administration and criminals have been allegedly responsible for the racket going on for the last few years. In light of this, a lot of protests have erupted across the city.

While, on one hand, media glare has meant that people are demanding swift action, you have been asked to go slow in investigating the case by top officers in your department. Elections in the state are due in a few months, so it has become a politically sensitive issue. You are also under immense political pressure from the ruling party to not take strict action and make compromises to cover up the case.

Given the situation, answer the following:

(a) Identify the issues involved in the case.

(b) What are the options available to you? Which of these options will you choose? Justify your stand with logical arguments. (20)

आप एक जिले में पुलिस अधीक्षक के रूप में नियुक्त हैं। एक मामला सामने आया है जिसमें एक गैर सरकारी मंगठन द्वारा चलाए जा रहे नगर आश्रय गृह (सिटी शेल्टर होम) में 30 से अधिक लड़कियों के साथ कथित रूप से बलात्कार और यौन शोषण किया गया। यह मामला तब सामने आया जब मीडिया ने शहर के आश्रय गृह में अतिवासियों के यौन शोषण की शिकायतों को उजागर किया। पिछले कुछ वर्षों से चल रहे इस रैकेट के लिए कथित तौर पर पुलिस, राजनेताओं, प्रशासन और अपराधियों की सांठगांठ जिम्मेदार है। इसकी जानकारी मिलने पर संपूर्ण शहर में अनेक विरोध प्रदर्शन हुए हैं।

हालांकि, एक ओर मीडिया के द्वारा इस बात को अधिक से अधिक उछाले जाने का अर्थ यह है कि लोग इस मामले में तत्परतापूर्वक कार्यवाही करने की मांग कर रहे हैं, वहीं दूसरी ओर, आपके विभाग में उच्च अधिकारियों द्वारा आपसे इस मामले की जांच पड़ताल में धीमी गति बनाए रखने के लिए कहा गया है। कुछ ही महीनों में राज्य में चुनाव होने वाले हैं, इसलिए यह राजनीतिक रूप से संवेदनशील मामला बन गया है। आप पर भी सत्ताधारी दल की ओर से कड़ी कार्रवाई नहीं करने और मामले को दबा देने के लिए समझौता करवाने का दबाव है। इन परिस्थितियों में, निम्नलिखित प्रश्नों के उत्तर दीजिए:

(a) प्रकरण में शामिल मुद्दों की पहचान कीजिए।

(b) आपके पास कौन-से विकल्प उपलब्ध हैं? आप इन विकल्पों में से किसका चुनाव करेंगे? इस विषय में अपनी ओर से लिए जाने वाले निर्णय का औचित्य सिद्ध कीजिए।

In the above an alleged heinous crime has taken place. There are reports that of a nexus between police, politicians and

criminals. Due to protests and elections, the situation has got charged.



a) Issues involved in the case

- Ⓘ Ensuring JUSTICE to be provided to the victims (if the crime has actually taken place)
- Ⓣ Allegations of police-criminal-politician nexus are serious
- Ⓤ The alleged racket may involve other such incidents also
- Ⓥ Managing the protests.
- Ⓦ Facing political pressure
(Personal Well being v. Ensuring Justice)

b) Options available

- Option 1: I will make the compromise as the politicians say and suppress the issue
- Option 2: ~~By forming a committee~~ I will register FIR but ensure that the investigation takes place slowly as desired by my seniors.
- Option 3: Since allegations and alleged crime is serious, I would ensure quick investigation.

I will choose the Option 3. The

Reason being:

① As a public official, it is my foremost duty to ensure JUSTICE is held

② It is the duty of police to ensure a crime free society

- (iii) A police officer is expected to show FORTITUDE and ward off unnecessary political pressure
- (iv) If the action will not be taken, the public would lose its trust on police.
- (v) Bursting the racket could provide justice to other victims as well.

By choosing option 3, I would not only help the alleged victims get justice but I will also be doing justice to my duty (DUTIFULNESS). To prevent any such events from happening in future, I will order all SHO's to periodically inspect shelter homes and would ask

the local people (through media channels) to remain vigilant & bring to police's notice if they come to know about any such event.

VisionIAS

12. Being the senior-most IAS officer you are in line to be promoted as Chief Secretary after the incumbent retires in the next two months. Currently, you are heading the Public Works Department (PWD) and a road construction project worth crores has been opened for tender. A company X belonging to the son-in-law of the incumbent Chief Minister has also applied for the same. The director in charge of the screening process, a young IAS officer, has reported that company Y and the state PSU have submitted the best bids. Both you and the director are facing political pressure to favour the company X. The young IAS officer may be demoralised if you give in to the pressure. But if you don't give in then he may be transferred and your chances of promotion may also suffer. In light of the situation, answer the following:

(a) Discuss the ethical issues faced by you in the given case.

(b) What are the options available to you? Which of these options will you choose? Justify your stand with logical arguments. (20)

वरिष्ठतम आईएएस अधिकारी होने के नाते, आप अगले 2 महीनों में पदामीन मुख्य सचिव के सेवानिवृत्त होने के बाद मुख्य सचिव के रूप में पदोन्नत होने वाले हैं। वर्तमान में, आप लोक निर्माण विभाग (PWD) के प्रमुख हैं और करोड़ों की लागत वाली सड़क निर्माण परियोजना के लिए निविदाएं आमंत्रित की गई हैं। वर्तमान मुख्यमंत्री के दामाद से संबंधित एक कंपनी X ने भी इसके लिए आवेदन किया है। स्क्रीनिंग प्रक्रिया के प्रभारी निदेशक, एक युवा आईएएस अधिकारी ने यह रिपोर्ट दी है कि कंपनी Y और राज्य सार्वजनिक क्षेत्रक उपक्रम (PSU) ने सर्वश्रेष्ठ बोलियां प्रस्तुत की हैं। आप और निदेशक दोनों को ही कंपनी X का पक्ष लेने के लिए राजनीतिक दबाव का सामना करना पड़ रहा है। यदि आप इस दबाव के सामने हार मान लेते हैं तो युवा आईएएस अधिकारी का मनोबल गिर सकता है। लेकिन यदि आप उनके दबाव के सामने हार नहीं मानते हैं तो उम युवा अधिकारी का स्थानांतरण किया जा सकता है और इसके कारण आपकी पदोन्नति भी प्रभावित हो सकती है। इस स्थिति को देखते हुए निम्नलिखित प्रश्नों के उत्तर दीजिए:

(a) दिए गए प्रकरण में आपको किन मुद्दों का सामना करना पड़ रहा है, उसकी विवेचना कीजिए?

(b) आपके पास क्या विकल्प उपलब्ध हैं? आप इनमें से कौन-सा विकल्प चुनेंगे? उपयुक्त तर्कों से अपने निर्णय का औचित्य सिद्ध कीजिए।

The above case presents the issue of vested interest where political pressure is being applied to favour an uncompetitive offer.

Stakeholders

- Me (Senior IAS officer)
- Young IAS officer in charge of screening process
- Company X
- Company Y & PSU
- CM and other politics
- Public (as public fund is involved).

a) Ethical issues faced① Personal interest v. Objectivity:

If tender is allotted based on objective criteria and fairness, my prospects of being promotion might get hampered

② Impartiality and neutrality -

avoiding political favour and bias

③ Fortitude to ward off political pressure④ Probity

④ Collegality: ensuring well being of young IAS officers.

b)

Options
available

→ Option 1: I will provide tender to Company X

→ Option 2: I will refuse to bend before political pressure and provide contract to company Y / PSU

→ Option 3: Write to CM and convince him.

I will choose Option 3. By talking to the CM and apprising him of all facts, I will put forward my view of choosing company Y / PSU. I will also inform the CM that by taking the action arbitrarily and choosing company X against objective criteria,

can invite problems in future, as his political adversaries may file RTI and expose that the contract violated the tenets of EFFICIENCY and ECONOMY while utilisation of public funds.

Besides this by choosing Company Y / PSU over company X, his image ~~of~~ as an honest politician would get bolstered and would favour him politically.

However if the CM would ~~to~~ insist to go with company X, I ~~too~~ will politely refuse and go by the objective criteria.

This ^{Option 3} option would ensure

with reasonable amount of
certainty that misutilisation of
public funds will not take
place, my future prospects
will not get hampered and the
morale of young IAS officer
would remain high.

VisionIAS

13. As the head of the Special Purpose Vehicle (SPV), you are tasked to complete the construction of a power plant. The project needs to be completed expeditiously to fulfil the promise made by the government to ensure access to power for all. The selected site is in a remote area and is ideal for plant construction. However, the project would require relocation of the people living in the vicinity. Initially, the local community objected to disruption in their lives but were convinced later about the economic benefits that would accrue to the region through this plant. The project had started gathering pace, but recently a local NGO working for environment protection got involved with the local community regarding the issue. And now the local community has started protesting against any developmental activity in the region.

As the officer-in-charge for the speedy execution of the project, answer the following:

(a) What are the issues involved in this case?

(b) What course of action will you take and why?

(20)

विशेष प्रयोजन वाहन (SPV) के प्रमुख के रूप में, आपको एक विद्युत संयंत्र का निर्माण पूरा करने का काम सौंपा जाता है। सभी के लिए विद्युत की उपलब्धता सुनिश्चित करने हेतु सरकार द्वारा किए गए वादे को पूरा करने लिए परियोजना को शीघ्र पूरा करने की आवश्यकता है। चयनित स्थल एक दूरस्थ क्षेत्र में है और संयंत्र निर्माण के लिए आदर्श है। हालांकि, इस परियोजना के लिए निकटवर्ती क्षेत्र में रहने वाले लोगों को स्थानांतरित करने की आवश्यकता होगी। प्रारंभ में, स्थानीय समुदाय ने इससे उनके जीवन में पड़ने वाले व्यवधान पर आपत्ति जताई, लेकिन बाद में उन्हें इस संयंत्र के माध्यम से क्षेत्र को होने वाले आर्थिक लाभों के विषय में आश्वस्त किया गया। इस परियोजना ने गति प्राप्त करना प्रारम्भ कर दिया था, लेकिन हाल ही में पर्यावरण संरक्षण के लिए काम करने वाले एक स्थानीय गैर सरकारी संगठन ने इस मुद्दे के विषय में स्थानीय समुदाय के साथ सहभागिता करके कार्य करना आरंभ कर दिया। और अब स्थानीय समुदाय ने क्षेत्र में किसी भी विकासात्मक गतिविधि का विरोध करना प्रारम्भ कर दिया है।

परियोजना के त्वरित निष्पादन हेतु प्रभारी अधिकारी के रूप में, निम्नलिखित प्रश्नों के उत्तर दीजिए:

(a) इस प्रकरण में सम्मिलित मुद्दे क्या हैं?

(b) आप क्या कार्रवाई करेंगे और क्यों?

The above case requires the need of a balance between development, environmental protection and ensuring least inconvenience

to the local people.

The stakeholders involved are me (Head of SPV), displaced people, other local people in vicinity of construction site, NGO involved and the general population who would benefit from setting of thermal power plant.

a) Issues involved

- (i) Ensuring development: Attaining the national goal of power for all
- (ii) Displacement of local people → loss of livelihood
- (iii) Inconvenience caused to local people - disruption in their lives.
- (iv) Potential damage to environment

⑤ Lack of effective communication from side of administration

b) Course of action

Since initially the local people initially got convinced but later again began to obstruct the construction, so it shows the lack of effective communication by the administration.

So firstly, I would ~~arrange~~ hold a meeting with locals and enumerate to them the developmental benefits from the project.

I would also provide them knowledge about the compensation that would be provided to the displaced people. Besides this, I would ensure them that minimal disruption would be caused to their lifestyle and livelihood ^{due} to

The project. I will also try to ensure that the local people are involved in the construction process.

Besides this, I would also hold talks with the NGO that got involved with the locals to oppose the project. I will apprise the NGO that the project has passed through government's scrutiny and EIA has got conducted. Hence minimal damage would be done to the environment.

To ensure that ~~villages~~ the local people or civil society organisations get convinced of ~~fruits~~ of potential of development through this project, I will ask the local media to highlight

that the project would ensure
COMMON GOOD and goes as per
the principle of UTILITARIANISM.

By following this approach,
it could be ensured that the
locals and civil society organisations
develop positive attitude towards
the project and project could
be completed expeditiously as
required by government.

14. Genetic editing has several applications with its potential to edit the genomes of both somatic and germ cells. This allows for the ability to not only cure genetic diseases but to edit the characteristics of future offspring. The last few years have seen the development of several efficient, more precise genetic engineering techniques.

However, with growing sophistication, various issues of bioethics have also have come to the forefront.

(a) Discuss the ethical considerations associated with genome editing.

(b) In the light of these ethical issues, provide an ethical framework on how this technology can be used for the betterment of humanity. (20)

जेनेटिक एडिटिंग में कायिक-कोशिकाओं और जनन-कोशिकाओं दोनों के जीनोम को संपादित करने की क्षमता से युक्त कई अनुप्रयोग हैं। इससे न केवल आनुवंशिक रोगों का उपचार करने बल्कि भावी संतानों के लक्षणों को भी संपादित करने की क्षमता प्राप्त होती है। पिछले कुछ वर्षों में कई कुशल, अधिक सटीक जेनेटिक इंजीनियरिंग तकनीकों का विकास होते देखा गया है।

(a) जीनोम एडिटिंग से संबंधित नैतिक चिंताओं की विवेचना कीजिए।

(b) इन नैतिक मुद्दों के आलोक में, मानवता के कल्याण के लिए इस प्रौद्योगिकी का उपयोग की जाने की कार्यप्रणाली का नैतिक ढांचा प्रदान कीजिए।

In the recent years, the developments in the field of biotechnology have taken place at a rapid pace. This simultaneously requires addressing the ethical concerns that are associated with genome editing.

a) Ethical considerations associated with genome editing

① ensuring equality: Cost of utilising such techniques is very

high. So there concerns that only the affluent section would be able to take care of ~~designer baby~~ benefit of this technology

(ii) Against order of nature: Some analysts believe that it is unethical to act against order of nature by altering genes of individuals

(iii) Ensuring means adopted are right:
In development of technology of genome editing, there have been instances of people dying after clinical trials

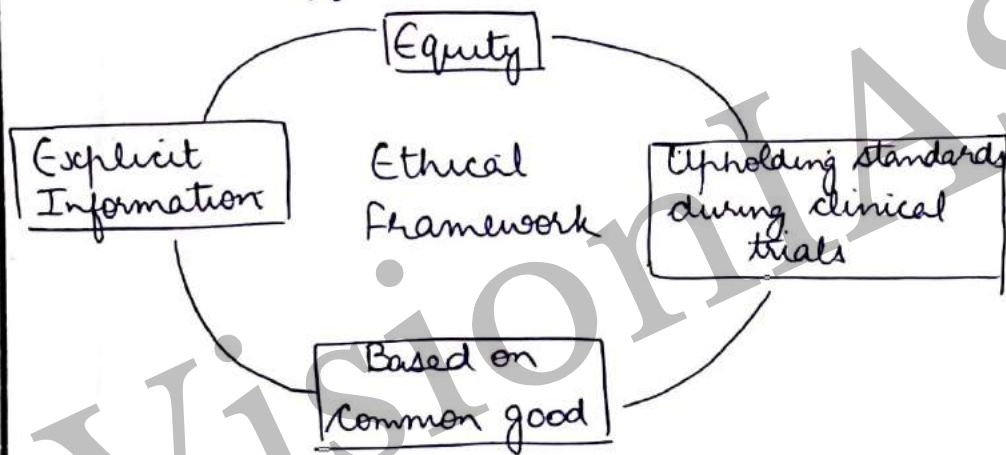
(iv) New challenges: Formation of designer babies. Using genomics for eugenics could create convert a section of mankind into SUPER-HUMANS.

b) So to ensure that this technology is used only for benefit of humankind, there is a need to prepare an ethical framework:

- ① The scientists and physicians involved in the process should be guided by a code of conduct and code of ethics that they would work only for benefit of mankind.
- ② It must be ensured that poor are not deprived of benefits of this technology.
- ③ This technology would be used only to cure life threatening diseases and other health applications and not to create DESIGNER BABIES.
- ④ Ethical standards should be adhered to while performing clinical

trials.

⑤ Explicit information about the benefits and potential / possible negative effects should be told to the patients make use of this technology.



So there is a need to ensure that the technology of genetic engineering is utilised ~~at the~~ so as to ensure COMMON GOOD and alleviating sufferings of people

VisionIAS